

Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form



Form language

 English Hindi**I REGISTRATION AND OTHER DETAILS**

i *Corporate Identity Number (CIN)

L70200CH1987PLC033652

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2024

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2025

(c) *Type of Annual filing

 Original Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	INVIGORATED BUSINESS CONSULTING LIMITED	INVIGORATED BUSINESS CONSULTING LIMITED
Registered office address	Plot No. 19, Industrial Area, Phase 2, NA, Chandigarh, Chandigarh, Chandigarh, India, 160002	Plot No. 19, Industrial Area, Phase 2, NA, Chandigarh, Chandigarh, Chandigarh, India, 160002
Latitude details	30.70066715886254	30.70066715886254
Longitude details	76.79222821352924	76.79222821352924

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

IBCL_Photo.jpeg

(b) *Permanent Account Number (PAN) of the company

AA*****3B

(c) *e-mail ID of the company

*****ibcl.ltd

(d) *Telephone number with STD code

01*****22

(e) Website	<input type="text" value="www.ibcltd"/>										
iv *Date of Incorporation (DD/MM/YYYY)	<input type="text" value="09/02/1987"/>										
v (a) *Class of Company (as on the financial year end date) <i>(Private company/Public Company/One Person Company)</i>	<input type="text" value="Public company"/>										
(b) *Category of the Company (as on the financial year end date) <i>(Company limited by shares/Company limited by guarantee/Unlimited company)</i>	<input type="text" value="Company limited by shares"/>										
(c) *Sub-category of the Company (as on the financial year end date) <i>(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)</i>	<input type="text" value="Indian Non-Government company"/>										
vi *Whether company is having share capital (as on the financial year end date)	<input checked="" type="radio"/> Yes	<input type="radio"/> No									
vii (a) Whether shares listed on recognized Stock Exchange(s)	<input checked="" type="radio"/> Yes	<input type="radio"/> No									
(b) Details of stock exchanges where shares are listed											
<table border="1"> <thead> <tr> <th>S. No.</th> <th>Stock Exchange Name</th> <th>Code</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Bombay Stock Exchange (BSE)</td> <td>A1 - Bombay Stock Exchange (BSE)</td> </tr> </tbody> </table>	S. No.	Stock Exchange Name	Code	1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)					
S. No.	Stock Exchange Name	Code									
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)									
viii Number of Registrar and Transfer Agent	<input type="text" value="1"/>										
<table border="1"> <thead> <tr> <th>CIN of the Registrar and Transfer Agent</th> <th>Name of the Registrar and Transfer Agent</th> <th>Registered office address of the Registrar and Transfer Agents</th> <th>SEBI registration number of Registrar and Transfer Agent</th> </tr> </thead> <tbody> <tr> <td>U74210DL1991PLC042569</td> <td>ALANKIT ASSIGNMENTS LIMITED</td> <td>205-208ANARKALI COMPLEX JHANDEWALAN EXTENSION, NEW DELHI,Delhi,India,110055</td> <td>INR000002532</td> </tr> </tbody> </table>	CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent	U74210DL1991PLC042569	ALANKIT ASSIGNMENTS LIMITED	205-208ANARKALI COMPLEX JHANDEWALAN EXTENSION, NEW DELHI,Delhi,India,110055	INR000002532			
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U74210DL1991PLC042569	ALANKIT ASSIGNMENTS LIMITED	205-208ANARKALI COMPLEX JHANDEWALAN EXTENSION, NEW DELHI,Delhi,India,110055	INR000002532								
ix * (a) Whether Annual General Meeting (AGM) held	<input checked="" type="radio"/> Yes	<input type="radio"/> No									
(b) If yes, date of AGM (DD/MM/YYYY)	<input type="text" value="12/09/2025"/>										
(c) Due date of AGM (DD/MM/YYYY)	<input type="text" value="30/09/2025"/>										
(d) Whether any extension for AGM granted	<input type="radio"/> Yes	<input checked="" type="radio"/> No									
(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension	<input type="text"/>										
(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)	<input type="text"/>										

(g) Specify the reasons for not holding the same

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II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

0

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

1

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held
1	L74899HR1944PLC039088		ESCORTS KUBOTA LIMITED	Holding	67.87

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	40500000.00	40250000.00	40250000.00	40250000.00
Total amount of equity shares (in rupees)	405000000.00	402500000.00	402500000.00	401724500.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Equity				
Number of equity shares	40500000	40250000	40250000	40250000
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	405000000.00	402500000.00	402500000	401724500

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	9500000.00	9500000.00	9500000.00	9500000.00
Total amount of preference shares (in rupees)	95000000.00	95000000.00	95000000.00	95000000.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Preference				
Number of preference shares	9500000	9500000	9500000	9500000
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	95000000.00	95000000.00	95000000	95000000

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	1645236	38604764	40250000.00	402500000	401724500	
Increase during the year	0.00	4100.00	4100.00	41000.00	41000.00	0
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify						
Dematerialization of shares during the year	0	4100	4100.00	41000	41000	
Decrease during the year	4100.00	0.00	4100.00	41000.00	41000.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify						
Dematerialization of shares during the year	4100	0	4100.00	41000	41000	
At the end of the year	1641136.00	38608864.00	40250000.00	402500000.00	401724500.00	
(ii) Preference shares						
At the beginning of the year	0	9500000	9500000.00	95000000	95000000	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify <input type="text"/>			0			
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify <input type="text"/>			0			
At the end of the year	0.00	9500000.00	9500000.00	95000000.00	95000000.00	

ISIN of the equity shares of the company

ii Details of stock split/consolidation during the year (for each class of shares)

Class of shares		<input type="text"/>
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

0

ii * Net worth of the Company

-1698233176.75

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	81000	0.20	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	3824131	9.50	9500000	100.00

10	Others				
	Trust	23497478	58.38	0	0.00
	Total	27402609.00	68.08	9500000.00	100

Total number of shareholders (promoters)

8

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	9097260	22.60	0	0.00
	(ii) Non-resident Indian (NRI)	126928	0.32	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	3030876	7.53	0	0.00

10	Others				
	Clearing Member etc.	592327	1.47	0	0.00
	Total	12847391.00	31.92	0.00	0

Total number of shareholders (other than promoters)

24130

Total number of shareholders (Promoters + Public/Other than promoters)

24138.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	1274
2	Individual - Male	2808
3	Individual - Transgender	0
4	Other than individuals	20056
	Total	24138.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	8	8
Members (other than promoters)	24296	24130
Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	0	0	0	0	0
B Non-Promoter	1	3	1	3	0.00	0.00
i Non-Independent	1	1	1	1	0	0
ii Independent	0	2	0	2	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	1	3	1	3	0.00	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

6

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : if any) (DD/MM/YYYY)
ASHOK KUMAR BEHL	10146894	Whole-time director	0	29/07/2025
KAMAL SACHDEVA	10364431	Director	0	
SUMIT RAJ	07171298	Director	0	
MONI SINGH	09719726	Director	0	
DONALD FERNANDEZ	AAAPF9140N	CFO	0	
CHAKSHOO MEHTA	AVKPM4258P	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

3

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
ARVIND KUMAR	AKWPK5703C	Company Secretary	29/04/2024	Appointment
ARVIND KUMAR	AKWPK5703C	Company Secretary	29/10/2024	Cessation
CHAKSHOO MEHTA	AVKPM4258P	Company Secretary	06/11/2024	Appointment

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	27/09/2024	24175	50	73.36

B BOARD MEETINGS

*Number of meetings held

4

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	29/04/2024	4	4	100
2	30/07/2024	4	4	100
3	06/11/2024	4	4	100
4	03/02/2025	4	4	100

C COMMITTEE MEETINGS

Number of meetings held

7

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee Meeting	29/04/2024	3	3	100
2	Audit Committee Meeting	30/07/2024	3	3	100
3	Audit Committee Meeting	06/11/2024	3	3	100
4	Audit Committee Meeting	03/02/2025	3	3	100
5	Nomination and Remuneration Committee Meeting	29/04/2024	3	3	100
6	Nomination and Remuneration Committee Meeting	06/11/2024	3	3	100
7	Stakeholders Relationship Committee Meeting	29/04/2024	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on 12/09/2025 (Y/N/NA)
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
1	ASHOK KUMAR BEHL	4	4	100	5	5	100	Not applicable
2	KAMAL SACHDEVA	4	4	100	2	2	100	Yes
3	SUMIT RAJ	4	4	100	7	7	100	Yes
4	MONI SINGH	4	4	100	7	7	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

1

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Ashok Kumar Behl	Whole-time director	0	0	0	0	0.00
	Total		0.00	0.00	0.00	0.00	0.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Donald Fernandez	CFO	782800	0	0		782800.00
2	Chakshoo Mehta	Company Secretary	0	0	0	0	0.00
	Total		782800.00	0.00	0.00	0.00	782800.00

C *Number of other directors whose remuneration details to be entered

3

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Kamal Sachdeva	Director	0	0	0	0	0.00
2	Sumit Raj	Director	0	0	0	46000	46000.00
3	Moni Singh	Director	0	0	0	46000	46000.00
	Total		0.00	0.00	0.00	92000.00	92000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

 Yes No

B If No, give reasons/observations

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XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/
DIRECTORS/OFFICERS

Nil

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Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

Nil

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Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

24138

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder.xlsm

(b) Optional Attachment(s), if any

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XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of

INVIGORATED BUSINESS
CONSULTING LIMITED

as required to be

maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2025

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
- 5 closure of Register of Members / Security holders, as the case may be.
- 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
- 7 contracts/arrangements with related parties as specified in section 188 of the Act;
- 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
- 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
- 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
- 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub-sections (3), (4) and (5) thereof;
- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
- 14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
- 15 acceptance/ renewal/ repayment of deposits;
- 16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
- 17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the

provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Umesh Kumar

Name

Umesh Kumar

Date (DD/MM/YYYY)

06/11/2025

Place

Delhi

Whether associate or fellow:

Associate Fellow

Certificate of practice number

8*6*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

AVKPM4258P

*(b) Name of the Designated Person

CHAKSHOO MEHTA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 15 dated*
(DD/MM/YYYY) 06/11/2024 to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

*To be digitally signed by

Parveen Kaushik

*Designation

Director

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

1*2*5*7*

*To be digitally signed by

Chakshu
o Mehta

Company Secretary Company secretary in practice

*Whether associate or fellow:

Associate Fellow

Membership number

4*3*9

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AB8878946

eForm filing date (DD/MM/YYYY)

07/11/2025

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company



UMESH KUMAR & ASSOCIATES COMPANY SECRETARIES

A Peer Review Firm

Office No. 301, 3rd Floor, Sagar Plaza-II, Plot No. 27,
Behind M2K Cinema, DDA Commercial Complex,
Road No. 44, Pitampura, New Delhi - 110034
Phone : 011-44710506, +91-9990137410, +91-9999550383
E-mail : csuresh07@gmail.com | Web. : www.ukassociatesindia.in

GST IN : 07APOP1480P1Z7

Form No. MGT-8

[Pursuant to Section 92(2) of the Companies Act, 2013 and Rule 11(2) of Companies
(Management and Administration) Rules, 2014]

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

We have examined the registers, records and books and papers of **Invigorated Business Consulting Limited** (Formerly known as "Escorts Finance Limited") (the Listed Company) as required to be maintained under the Companies Act, 2013 (the Act) and the rules made there under for the financial year ended on **31st March, 2025**. In our opinion and to the best of my information and according to the examinations carried out by us and explanations furnished to me/ us by the company, its officers and agents, we certify that:

A. The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B. During the aforesaid financial year, the Company has complied with the provisions of the Act & Rules made thereunder and:

1. Its Status under the Act;

- *The Company was incorporated on 9th February, 1987, under the Companies Act, 1956 as a Public Company under the category of Company Limited by Shares and under sub-category of Indian Non-Government Company. The Corporate Identification Number (CIN) of the Company is L70200CH1987PLC033652, and the Registered Office of the Company is situated at Plot No. 19, Industrial Area, Phase 2, Chandigarh, Haryana, India, 160002.*
- *The present Authorized Share Capital of the Company is ₹50,00,00,000, while the Paid-up Share Capital stands at ₹49,67,24,500, comprising 40,17,24,500 equity shares of ₹10 each and 95,00,000 preference shares of ₹10 each."*
- *The Company being a Public Limited Company has maintained the requisite minimum number of member requirement i.e. 7(Seven).*
- *The Equity Shares of the Company are listed on BSE Limited Recognized Stock Exchange in India.*



2. Maintenance of registers/ records & making entries therein within the time prescribed therefore;

The Company has properly maintained all the applicable Registers as well as records in terms of the provisions of the Act. The entries made therein are within time and up to date.

3. Filing of Forms and Returns as stated in the Annual Return with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/ beyond the prescribed time.

- *The list of all forms and returns which Company has filed during FY 2024-25 with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities in compliance with the applicable provisions under the Companies Act, 2013 and rules made there under, is enclosed as "Annexure A".*

4. Calling/ convening/ holding meetings of the Board of Directors or its Committees, if any, and the meetings of the members of the Company on due dates as stated in the Annual Return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/ Registers maintained for the purpose and the same have been signed;

- *During the financial year 2024-25, the Board of Directors convened four (4) meetings on April 29, 2024; July 30, 2024; November 06, 2024; and February 03, 2025.*
- *During the financial year 2024-25, the Audit Committee also held four (4) meetings on April 29, 2024; July 30, 2024; November 06, 2024; and February 03, 2025.*
- *During the financial year 2024-25, the Nomination and Remuneration Committee (NRC) met twice, on April 29, 2024 and November 06, 2024.*
- *During the financial year 2024-25, one (1) meeting of the Stakeholders' Relationship Committee was held on April 29, 2024.*
- *The Annual General Meeting of the Company for the financial year 2024-25 was held on Friday, September 27, 2024.*

Adequate and proper notices were given in respect of the aforesaid meetings, and the proceedings were properly recorded and signed in the Minutes Book maintained for the purpose.

5. Closure of Register of Members/ Security holders, as the case may be:

During the review period, the Company's Register of Members and Share Transfer Books remained closed from Friday, September 20, 2024, to Friday, September 27, 2024 (both days inclusive).



6. Advances/ loans to its directors and/ or persons or firms or companies referred in Section 185 of the Act;

According to the information and explanation given to us and during the year under review, the Company has not granted advances/ loans to its Directors and/ or persons or firms or companies referred in Section 185 of the Act.

7. Contracts/ arrangements with related parties as specified in Section 188 of the Act;

During the year under review, the Company has not entered into any contract/ arrangement/ transaction with related parties. The suitable disclosures are given by the Company in Financial Statements and contracts/ arrangements with related parties as specified in Section 188 of the Act.

8. Issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;

Not applicable during the year under review.

9. Keeping in abeyance the rights to dividend, right shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act;

There was no transaction necessitating the Company to keep in abeyance right to dividend, right shares and bonus shares pending registration of transfer of shares during the period under review.

10. Declaration/ payment of dividend, transfer of unpaid/ unclaimed dividend/ other amounts as applicable to the Investor Education and Protection Fund in accordance with Section 125 of the Act

The Company has not declared any dividend during the Financial Year 2024-2025. Also, there is no such requirement of payment of dividend, transfer of unpaid/ unclaimed dividend/ other amounts to the Investor Education and Protection Fund in accordance with Section 125 of the Act.

11. Signing of Audited Financial Statement as per the provisions of Section 134 of the Act and report of directors is as per sub-section (3), (4) and (5) thereof;

The Audited Financial Statements for the financial year 2024-2025 and the Board's Report has been duly signed as per the requirements of Section 134 of the Act.

Further, there were no qualifications, reservation or adverse remark made by the auditor in their report.

Further, the Directors Report also states Directors Responsibility Statement as prescribed under sub-section (5) of Section 134 of the Act.



12. Constitution/ appointment/ re-appointment/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;

- *During the review period, the Board, at its meeting held on 29th April 2024, appointed Mr. Arvind Kumar (Membership No. A14874) as Company Secretary & Compliance Officer. Subsequently, Mr. Arvind Kumar resigned from the said position with effect from 29th October 2024. Thereafter, the Board, at its meeting held on 6th November 2024, appointed Ms. Chakshoo Mehta (Membership No. A42309) as Company Secretary & Compliance Officer.*
- *Further, during the period under review, Ms. Chakshoo Mehta was also appointed as the Nodal Officer of the Company with effect from 6th November, 2024.*
- *Further, there was no other appointment of Managing Director/ Whole-time Director/ Manager/ Key Managerial Personnel during the financial year ended March 31, 2025.*
- *No Remuneration was paid to directors and Company Secretary of the Company during the period under review except sitting fees paid to independent directors for attending the Board and Committee Meetings. During the period under review, the Company has also paid the remuneration to the Chief Financial Officer of the Company.*

13. Appointment/ re-appointment/ filling up casual vacancies of auditors as per the provisions of Section 139 of the Act:

During the year under review, there has been no change in the Statutory Auditors of the Company. However, pursuant to the provisions of Section 139 of the Act read with Companies (Audit and Auditors) Rules, 2014, the shareholders of the Company at the 34th AGM held on September 30, 2022, had appointed M/s. Kapish Jain & Associates, Chartered Accountants, New Delhi (Firm Registration No. 022743N) as Statutory Auditors of the Company for a period of 5 years i.e. upto the conclusion of AGM to be held in the calendar year 2027.

14. Approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act

As per the information given by the Company, there is no such requirement to obtain any approval from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act.

15. Acceptance/ renewal/ repayment of deposits

As per the information provided by the management and the Audited Balance Sheet as on 31st March 2025, the Company has not accepted/ renewed/ repaid any deposits during the period under review.



16. Borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable.

During the period under review, the Company has not borrowed the funds from directors, members, public financial institutions, banks.

17. Loans and investments or guarantee given or providing of securities to other bodies corporate or persons falling under the provisions of Section 186 of the Act

As per the information provided by the management, none of the transaction falls under the aforesaid provisions.

18. Alteration of the provisions of the Memorandum and/ or Articles of Association of the Company.

During the financial year 2024-2025, there was no alteration in the Memorandum and Articles of Association of the Company during the year under review.

**For UMESH KUMAR & ASSOCIATES
COMPANY SECRETARIES**



Umesh
CS UMESH KUMAR

M. No 21567 C.P No- 8361

PR No.: 1895/2022

UDIN: A021567G001476284

Place: New Delhi

Date: 07.10.2025

DISCLAIMER NOTE: *We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company. This Certificate is based on information and explanations provided by the management and should not be construed as legal advice or any action taken by any person, on the basis of the Certificate issued by me will not constitute a ground for proceeding against me in any legal forum.*

The MGT-8 report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

ANNEXURE A

Forms and Returns as filed by the Company with Registrar of Companies, Regional Director, Central Government or other authorities during the financial year ending **31st March 2025.**

<i>Sl. No.</i>	<i>Form No / Return</i>	<i>Date of Filing</i>	<i>SRN</i>	<i>Whether filed within prescribed time (Yes /No)</i>	<i>If delay in filing whether requisite add. Fee paid (Yes/No)</i>
1.	Form MGT-14	24/05/2024	AA8090872	Yes	No
2.	Form DIR-12	28/05/2024	AA8091166	Yes	No
3.	Form GNL-2	29/05/2024	AA8185595	Yes	No
4.	Form MGT-14	14/08/2024	AA9773896	Yes	No
5.	Form MGT-15	10/10/2024	N01388453	Yes	No
6.	Form MGT-14	11/10/2024	AB1484645	Yes	No
7.	XBRL Form AOC-4	18/10/2024	N04191326	Yes	No
8.	Form DIR-12	08/11/2024	AB1785656	Yes	No
9.	Form GNL-2	09/11/2024	AB1779157	Yes	No
10.	Form MGT-14	11/11/2024	AB1786923	Yes	No
11.	Form IEPF-2	11/11/2024	AB1795522	Yes	No
12.	Form MGT-7	25/11/2024	N19132075	Yes	No



Invigorated Business Consulting Limited

Office: 15/5, Mathura Road, Faridabad - 121003 (HR)

Phone: 0129-2250222, 2564222; E-mail: ibcl@ibcl.ltd

Website : www.ibcl.ltd

CIN : L70200CH1987PLC033652

November 06, 2025

To,

The Registrar of Companies,
Punjab & Chandigarh

Sub: Clarification letter on e-form MGT-7

We wish to submit the following clarification on e-form MGT-7:

1. Calculation of the Net Worth of Invigorated Business Consulting limited ("Company")

For point no. V(ii) of form MGT-7, below is the calculation of net worth of the Company as on March 31, 2025, as per Section 2(57) of the Companies Act, 2013:

Particulars		Rs. In INR
	Paid-up share capital (Equity and Preference)*	496,724,500.00
Add:	All reserves created out of the profits	
	a) General Reserves	3,146,643.00
	b) Special Reserve	111,500,909.99
	c) Retained earnings	-2,573,987,729.74
	Securities Premium Account	264,382,500.00
Less:	Aggregate value of the accumulated losses	0
	Deferred expenditure	0
	Miscellaneous expenditure not written off	0
	Net Worth	-1,698,233,176.75

*For the financial year ended March 31, 2025, the net worth also includes the paid-up preference share capital of Rs. 9,50,00,000.

2. Clarification on Shareholder under Promoter and Promoter Group Category for Company

For point no. VI(A) of form MGT-7, kindly note that under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 ("SEBI ICDR Regulations"), "promoters" and "promoter group" are two separate categories.

However, the format of the Annual Return (i.e. point no. VI(A)) referred to in Section 92 of the Companies Act, 2013 ("the Act") only has a space for reporting of "Promoters" of the Company and does not have a separate space for reporting the shareholders that are members of "Promoter Group" as per SEBI ICDR Regulations.

In order to keep the reporting consistent with the SEBI ICDR Regulations and the Act, we wish to separately identify shareholders that are members of "Promoter Group" but have been reported in the Annual Return under the category "Promoters" because of lack of any space to do so. The details of the shareholding of Promoters and Promoter Group are mentioned below:

Shareholding Pattern – Promoters

S. No.	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1.	Individual/ Hindu Undivided Family	-	-	-	-
2.	Body Corporate	38,24,131	9.50	95,00,000	100
	Total	38,24,131	9.50	95,00,000	100

Shareholding Pattern – Promoter Group

S. No.	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1.	Individual/ Hindu Undivided Family				
	(i) Indian	81,000	0.20	-	-
2.	Other (Trust)	2,34,97,478	58.38	-	-
	Total	2,35,78,478	58.58	-	-

3. Clarification on Breakup of total number of shareholders (Promoters + Other than promoters)

For point no. VI(B) of form MGT-7, kindly note that the breakup of total number of shareholders is given on the basis of the data received from the Depositories and Registrar and Share Transfer Agent ("RTA") of the Company.

4. Clarification on Number of Promoters/ Members

For point no. VII of form MGT-7, kindly note that the number of promoters/ members is mentioned on the basis of separate folio numbers i.e. without PAN consolidation.

Please take the above in your records.

For Invigorated Business Consulting Limited



Chakshoo Mehta
Company Secretary

M. No.: A42309

Address: 15/5, Mathura Road,
Faridabad - 121003, Haryana

